













#### **Presentation Structure**

#### Introduction

- I. Relevant findings in the study on EC
- II. Workshop







#### **Definition: education councils**

- 1) Made up of a collection of members sourced from at least the expert and/or civil society communities.
- 2) Contains no obvious domination in membership from one social or political grouping.
- 3) Recognised by the government as an advisory body, either legal, financial or through the employment of the body by the government.
- 4) Provides, as its primary and chief function the provision of advice of an instrumental, conceptual or agenda setting nature.
- 5) Formed with an open ended remit as opposed to one which is time limited.







#### EC as boundary organisations

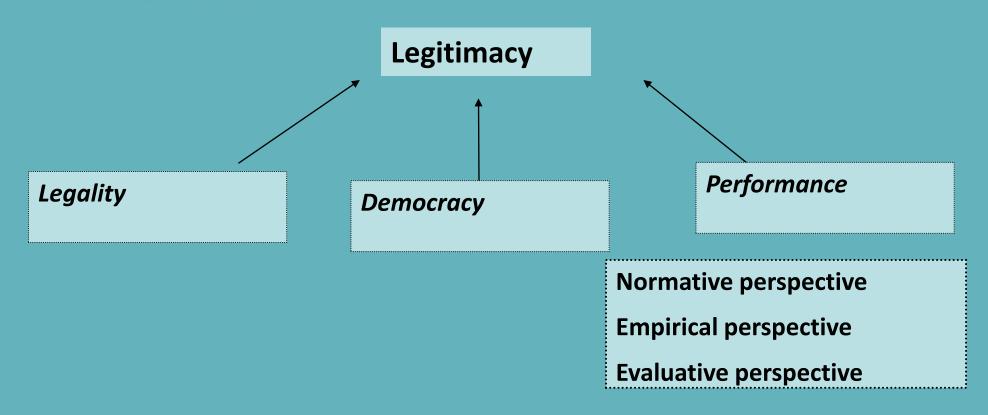
- As permanent systems of advice educational councils can bridge the worlds of policy-makers, expertise and science, and civil society
- To produce <u>useful products</u> to all three worlds: innovativeness and policy impact, social learning, conflict reduction, satisfaction and policy support, scientific reputation
- Independence of boundary work lies in its dependence on multiple communities







# EC need to be (perceived as) legitimate









#### Types of 'policy impact'

- Types
  - Instrumental
  - Conceptual
  - Agenda-setting
  - (Strategic Political)







A <u>sufficiently funded</u>, <u>embedded</u>, <u>autonomous</u>, <u>broad and representative</u> EC will have better possibilities of high advisory impact







#### Recommendations Meso

- Ensure sufficient <u>funding</u> and means to the advisory council as an organisation, or to the members.
- Grant the advisory council a <u>status</u> in law.
- Legally <u>embed</u> the roles of advisory bodies.
- Legally settle the council's <u>access</u> points to different stages of the policy cycle.







#### Recommendations Meso

- Raise their commitment as a principal by assigning <u>leading civil</u> <u>servants</u>
- Allow for the <u>inclusion</u> of different communities; if not through membership, representation, and co-optation, than through mechanisms of consultation of experts and civil society interests.
- Raise the number of <u>principals</u>, by for instance including parliament as a client of the council's advice.
- Combine legal guarantees with granting sufficient discretion...
- Invest in knowledge base







#### Recommendations Micro

- Adopt strategies and tools for <u>combining</u> civil society input and expertise, next to what is settled in their membership structure: expert pools, e-fora, or focus groups.
- Adopt different <u>advisory tracks</u>
- Adopt conscious and diversified <u>dissemination strategies</u>, in order to communicate with their different principals, raise the utility of their products, increase their networks.
- <u>Customize</u> information in the process and products to the different principals and audiences.







#### Recommendations Micro

- Engender with members and principals different understandings of advisory success
- Efficiently plan and time advisory processes and products in multiannual and annual work programmes.
- Make use of the best available evidence in their advisory process and products: data, research, and analysis, the latter of which blends in opinion of stakeholders.
- Develop conscious strategies to train staff and leaders as boundary workers: communication and policy analytical skills;







## Workshop







### In-depth case studies:

- <u>Portugal</u>: established, large, broad membership, mixed scope, high status
- <u>Dutch</u>: small, expertise focus, agenda setting, high ratio staff to members
- <u>Flemish</u>: established, strongly embedded, large, strong admin support
- <u>Estonian</u>: very large, broad, open access, weak legal status, 1 principal, long term focus, high discretion
- Greek: focus on instrumental advice, no right of initiative
- Spanish: established, large, broad, representational membership, active presence government







#### Contact?

- Prof. Dr. Marleen Brans <u>marleen.brans@soc.kuleuven.be</u>
- Jan Van Damme jan.vandamme@soc.kuleuven.be